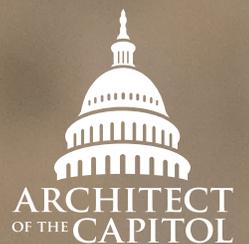


2013
Architect of the Capitol

Performance and Accountability Highlights

SERVE | PRESERVE | INSPIRE





A Fiscal Year 2013 Performance and Financial Summary Report to Congress and the Citizens of the United States



WHO WE ARE ARCHITECT OF THE CAPITOL

What We Do: The Architect of the Capitol (AOC) is a nonpartisan, professional services office with responsibility for 17.4 million square feet of facilities and more than 630 acres of grounds. AOC is responsible for the maintenance, renovation and new construction of the buildings and grounds on Capitol Hill.

Established: In 1876 by an Act of Congress

Branch of Government: Legislative

Mission: Serve Congress and the Supreme Court, preserve America's Capitol and inspire memorable experiences for our visitors

Leadership: The Honorable Stephen T. Ayers, FAIA, LEED AP, Architect of the Capitol

Number of Full-Time Equivalents: 2,102 as of September 30, 2013

Fiscal Year 2013 Budget Authority: \$524.8 million



Did You Know?

- AOC serves as the builder, caretaker and steward of many of the nation's most iconic buildings. These include the U.S. Capitol, the Supreme Court, three Senate office buildings, four House of Representatives office buildings, four Library of Congress buildings, the U.S. Botanic Garden Conservatory and Administrative Building and other support facilities.
- Dr. William Thornton, whose design for the Capitol was selected by President George Washington, is recognized as the first Architect of the Capitol.
- The Architect of the Capitol serves a 10-year term following the recommendation of a bipartisan, bicameral, congressional panel, with appointment by the President and confirmation by the Senate.
- AOC heritage assets include works of art located throughout Capitol Hill and range from bronze and marble statues to oil paintings, frescos and other murals.
- The 580,000-square-foot Capitol Visitor Center (CVC) has welcomed over 10 million visitors since its opening in December 2008.
- The Capitol Power Plant operates year round to provide steam and chilled water service to heat and cool the U.S. Capitol and 23 other facilities located on or near Capitol Hill.
- AOC has administered the U.S. Botanic Garden (USBG) since 1934. Founded by Congress in 1820, the USBG is one of the oldest botanic gardens in North America and houses more than 58,000 individual plants.
- The U.S. Capitol's cast-iron Dome is the second that has topped the building. The first dome was made of brick and wood and was replaced in the nineteenth century. In Fiscal Year (FY) 2014, scaffolding will be built around the Dome to allow for the next phase of the U.S. Capitol Dome Restoration Project.

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The Year at a Glance: Fiscal Year 2013 Performance Highlights

AOC'S FISCAL YEAR 2013 ACCOMPLISHMENTS: Serve — Preserve — Inspire

One Team, One Mission

- Participation and collaboration from each of the jurisdictions and administrative offices ensured the success of the 57th Presidential Inauguration.
- Expansion of cross-jurisdictional programs, such as an organization-wide document management tool and online training courses, maximized organizational resources and reduced redundancies.

Innovative and Empowered Workforce

- AOC expanded the Architect's Mobility Program in FY 2013 and increased available positions from three in FY 2012 to six in FY 2013. The program promotes career advancement by providing opportunities for employees to transition from labor positions to skilled trades.
- AOC piloted an Exchange of Critical Expertise and Learning (ExCEL) program to allow employees from one jurisdiction to work directly with their counterparts in other jurisdictions. The program promotes sharing of best practices and camaraderie between the various jurisdictions.

Awe-Inspiring Facilities

- AOC completed the Senate Energy Savings Performance Contract that will produce an estimated 35 percent reduction in energy consumption.
- The Brumidi Corridor Restoration Project continued with completion of the Zodiac Corridor, the east and west Inner Corridor walls, the refectory area walls, and the ceiling and walls of the reception area.

Extraordinary Services

- AOC welcomed its 10-millionth visitor through the Capitol Visitor Center in June 2013.
- AOC's support of the 113th congressional transition included relocation of 222 House offices (to include setting up new office space for the member-elects) and 133 member storage rooms.

TABLE 1: AOC Strategic Goals

Goal 1	One Team, One Mission
Goal 2	Innovative and Empowered Workforce
Goal 3	Awe-Inspiring Facilities
Goal 4	Extraordinary Services

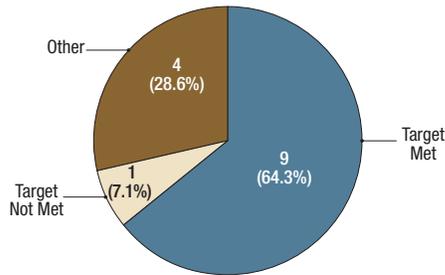
TABLE 2: Summary of Select Performance Metrics

Key Performance Metric	FY 2012 Target	FY 2012 Actual	FY 2013 Target	FY 2013 Actual	FY 2013 Results
STRATEGIC GOAL 1: One Team, One Mission					
Overtime Usage	<213,243 hours	141,529 hours	<141,529 hours	123,361 hours	 Target Met
STRATEGIC GOAL 2: Innovative and Empowered Workforce					
Honor Awards Program	No Target Established	800	No Target Established	601	Other
STRATEGIC GOAL 3: Awe-Inspiring Facilities					
Preventive Maintenance	≥90.0%	92.8%	≥90%	90.0%	 Target Met
Injury and Illness Rate	<3.66%	3.85%	<3.85%	3.28%	 Target Met
Energy Consumption	≤-21.0%	-21.8%	≤-24.0%	-25.2%	 Target Met
STRATEGIC GOAL 4: Extraordinary Services					
Service Requests	≥90.0%	90.3%	≥90.0%	89.7%	Target Not Met



AOC received its ninth consecutive clean audit opinion on its financial statements and cleared all outstanding material weaknesses in FY 2013.

FIGURE 1: Strategic Goal Performance Results



Number of Performance Metrics: 14

Fiscal Year 2013 Financial Highlights

TABLE 3: Select Financial Data (\$ in millions)

	FY 2013	FY 2012
Total Assets	\$2,502	\$2,517
Total Liabilities	\$347	\$301
Net Position	\$2,155	\$2,216
Annual Net Position Change	-3%	0%
Ratio of Debt to Net Position	1:6.21	1:7.36
Revenues	\$53	\$58
Net Cost of Operations	\$545	\$608
Actual FTEs at Fiscal Year-End	2,102	2,186

TABLE 4: Independent Auditor's Internal Control Findings

CATEGORY	FY 2013 AUDIT FINDINGS
Material Weaknesses	None
Significant Deficiencies	None

FIGURE 2: Budget Authority

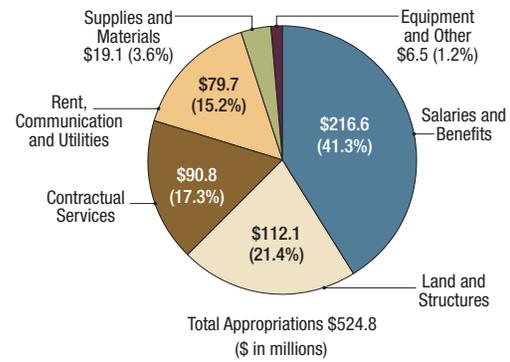


FIGURE 3: Net Cost of Operations by Strategic Goal

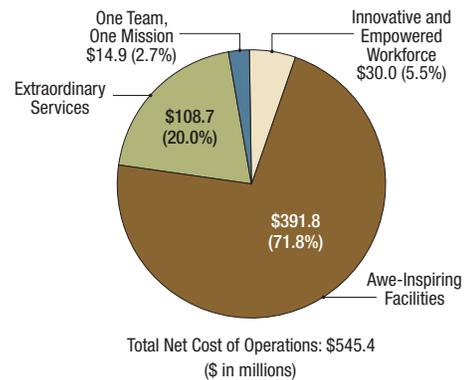


FIGURE 4: Total Assets

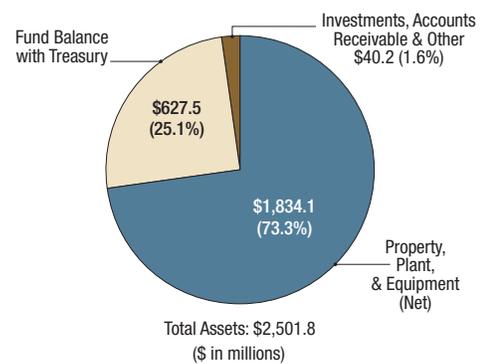
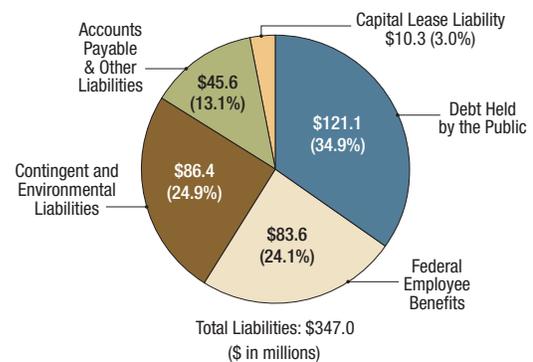


FIGURE 5: Total Liabilities





The Brumidi Corridor Restoration Project is a multi-year effort to restore the corridor decoration to its original appearance. In FY 2013, AOC completed the restoration of the Zodiac Corridor, the east and west inner corridor walls, the refectory area walls, and the ceiling and walls of the reception area.

What's Next? Future Challenges and Priorities

Management Challenges

- **Sequestration Management**—Sequestration reduced AOC's budget by approximately five percent. In an already constrained budget environment, the effects of sequestration require AOC to take measures to limit spending and to prioritize projects to ensure the most pressing needs are met.
- **Deferred Maintenance and Capital Renewal Backlog**—Reduced funding, coupled with the maintenance requirements of AOC's aging infrastructure, has created a substantial backlog of unmet deferred maintenance and capital renewal requirements. AOC's FY 2013 deferred maintenance backlog and capital renewal requirements are estimated at \$1.41 billion.
- **Energy Stewardship and Sustainability**—AOC is required to meet annual reductions in energy consumption. Although AOC has met its energy reduction goals through FY 2013, future energy savings opportunities have longer payback periods with significant financial commitments.
- **Physical Security of Facilities**—AOC is responsible for supporting the U.S. Capitol Police and other security functions. AOC must balance safety, security, historic preservation and accessibility under the constrained budget environment with the requirement of leaving the facilities open for visitors and conducive to congressional operations.

- **Workplace Safety and Health**—AOC is responsible for ensuring that safety and health standards are met for those who work on or visit Capitol Hill. AOC must meet this responsibility while preserving the historical integrity of the facilities, providing modern and efficient work facilities, maintaining access for the public and meeting security requirements.

The AOC Inspector General (IG) identified additional challenges facing the organization. These include: enhancing internal control, policy enforcement, procurement policy and improving human capital management.

The *AOC Citizen's Report* provides a brief summary of AOC's FY 2013 performance and fiscal results contained in the *Performance and Accountability Report*. The full *AOC Performance and Accountability Report* is available online at www.aoc.gov/publications/annual-reports or by scanning the QR code below.

For more information about the Architect of the Capitol, visit our website at: www.aoc.gov/



This report is issued with data as of December 31, 2013.

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The complete FY 2013 AOC Performance
and Accountability Report is available online at:
<http://www.aoc.gov/performance-accountability-report>



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